	Owner	Contractor	Subcontractor	Others
Function				
Owner's Engineer Services				
Vision and Expectations				
Project Charter (requirements / objectives)				
Overall Program Schedule and Integration				
Overall Program Contracting Strategy				
Commitment Authorization and Funding				
Regulatory and Environmental Permitting				
Licensor Approval				
Codes and Standards Review and Approval				
Facility Design Basis				
Risk Management Program				
Operations / Maintenance goals				
Operations Input & Support				
Maintenance Input & Support				
Safety Input & Support				
Construction Input & Support				
Value Improving Practices Program				
Establish Review and Approval Requirements				
Document Review and Approval				
Over-the-fence Utilities Coordination				
Establish Commitment Authority Limits				
Establish Turnover/Close-out/As-built requirements				
Review and Approval of Execution Plans				
Change Management Approval				
Owner's Cost for Estimate				

Project Management		
Project Kick-Off Meetings		
Develop/Implement Project Execution Plan		

	Owner	Contractor	Subcontractor	Others
Function				
Establish/Implement Risk Management Program				
Project Organization and Roster				
Interface Management Plan				
Gated Project Delivery System				
Multi-office Execution setup and coordination				
Project Adminisitrative Procedure Development				
Project Key Performance Indicators				
Project Reviews				
Sponsor's Reviews				
Institute Project Team Building Program				
Establish/Implement Project Communications Plan				
Project Turnover Report				

Engineering		
Develop/Implement Engineering Execution Plan		
Process Engineering		
Mechanical Engineering		
Materials and Welding		
HVAC		
Civil Engineering - Site Work		
Civil Engineering - Foundations and Piling		
Structural Engineering		
Architectural Services		
Plant Layout and Piping		
Electrical Engineering		
Instrumentation and Control Systems Engineering		
Main Automation Contractor Services		
Vendor Data Specification and Review		
Preparation of Material Requisitions		

	Owner	Contractor	Subcontractor	Others
Function				
Supplier technical evaluations/coordination				
Preliminary Hazard Assessments				
Detailed Hazard Assessments/HAZOPs/QRAs				
Project Model Reviews				
Value Improving Practices (list as required)				
Work Packages				
ABSA Process Piping Registration Packages				
Regulatory Permit Packages				
Electronic Document Management System				
Engineered Document Distribution and Control				
Vendor Document Distribution and Control				
3D Model Platform Supply/Management				
Instrument Database Supply/Management				
Geotechnical Evaluation				
Noise Studies				
RAM Analysis				
Technical Coordination with 3rd Parties (list)				
Field Support (respond to RFIs, FCRs, FCNs)				
As-building				

Procurement and Subcontracting			
Develop/Implement Procurement Execution Plan			
Develop/Implement Contracts Execution Plan			
Develop/Implement Local Stakeholder Utilization Plan	1		
Local Stakeholder Utilization Reporting			
Supply/administer integrated Procurement database			
Provision of pro-forma documents			
Market surveys and assessments			
Vendor prequalification			
Develop and issue tender packages			
Technical and commercial bid evaluation			

	Owner	Contractor	Subcontractor	Others
Function				
Award of purchase orders and subcontracts				
Expediting of materials and documentation				
Supplier quality surveillance				
Traffic and logistics				
Customs and related services coordination				
Materials receiving				
Offsite warehousing and storage				
Onsite receiving and laydown/storage				
Onsite materials handling and distribution				
Preventative maintenance (while stored)				
Define/price vendor site support				
Purchase of capital spares				
Purchase of commissioning spare parts				
Purchase of initial operations spare parts				
Identification/disposition of surplus materials				
Claims Management				

Planning and Scheduling		
Milestone Schedule (L1)		
Master Integrated Schedule (L2)		
Project Baseline Schedule (L3)		
Manpower loading (L3 Schedule)		
Schedule critical path/risk analysis		
Earned Value Progress Measurement		
Progress Evaluation and Forecasting		

Cost and Budget Control		
Work Breakdown Structure/Code of Accounts		
Supply/administer integrated Cost Control database		
Scoping Estimate (Class V)		

	Owner	Contractor	Subcontractor	Others
Function				
Preliminary Estimate (Class IV)				
Control Estimate (Class III)				
Definitive Estimate/Reforecast (Class II)				
Establish/administer cost budget/forecast				
Estimate risk analysis/contingency development				
Contingency monitoring and rundown				
Project cash flow monitoring and control				
Develop/implement Change Management Process				
Trend Evaluation and Control				
Vendor/Subcontractor Invoice Attest				
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Reporting		
Quantity Tracking and Reporting		
Engineering Progress and Performance Reporting		
Critical Items Report		
Cost and Commitment Report		
Overall Progress Report		

Quality		
Develop/Implement Project Quality Plan		
Quality Checking of Deliverables		
Quality Auditing for Program Compliance		
Continuous Improvement Program Implementation		
Tracking and Resolution of Nonconformances		

Home Office Construction, Commissioning, Start-up and Turnover Support				
Establish/Implement Constructability Program				
Generate Temporary Facilities Plan				
Establish Storage and Laydown Area Plan				

	Owner	Contractor	Subcontractor	Others
Function				
Set Construction Work Area Strategy				
Establish Work Packaging Plan				
Commissioning, Start-up and Turnover Plan				

Health, Safety and Environmental		
Develop/Implement Project HSE Plan		
Internal HSE status reporting		
Project-wide HSE status reporting		
Provide/Implement Incident Investigation System		
Conduct HSE compliance auditing		
Develop/maintain Permit Log		
Coordinate Regulatory Interfaces		
Assemble/Submit Regulatory Packages		

IS&T		
Develop/Implement Project Automation Plan		
Initiate Field Automation Plan		
Project Sharepoint Site		
Network Connectivity for Resident Owner Staff		
Hardware for Resident Owner Staff		
Multi-Office Execution IS&T Set-Up/Coordination		